



The Impact Of Public Space On The Improvement Of The MSME Economy In The Dumai Islamic Center

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ABSTRACT

Serves as a center for religious activities, but also serves as a driving force in empowering the local economy, especially for Micro, Small, and Medium Enterprises (MSMEs). Through a management strategy based on community needs and the concept of Islamic Corporate Social Responsibility (ICSR), DIC is able to create a business ecosystem that supports the growth of MSMEs in Dumai City. The existence of DIC has a positive impact in the form of increased income for MSMEs, the availability of business support facilities, and the creation of a conducive trading environment. Although still facing several obstacles such as limited infrastructure during the rainy season, the management's efforts in providing basic facilities have made a significant contribution to increasing the competitiveness and resilience of MSMEs. In addition to supporting the welfare of MSMEs, DIC also strengthens the local economic cycle and serves as a model of integration between social, economic, and religious functions that support sustainable development in Dumai City.

INTRODUCTION

Micro, Small, and Medium Enterprises (MSMEs) are a crucial pillar of the Indonesian economy. According to data from the Ministry of Cooperatives and SMEs, MSMEs contribute approximately 60.5% to Gross Domestic Product (GDP) and employ approximately 97% of Indonesia's workforce (Pangastuti et al. 2023). MSMEs play a significant role not only as drivers of the national economy but also as a means of equitable income distribution, poverty alleviation, and job creation. MSMEs also possess high flexibility in addressing market dynamics and diverse local needs (Sabihaini et al. 2024). However, MSMEs also face various challenges, such as limited access to capital, limited innovation, limited technology, and limited market access (Fatmawati and Mulazid 2021). This results in suboptimal MSME growth in some regions and requires support from various parties, including the government and the community.

In MSME development, the existence of public spaces is highly strategic. Public spaces are areas accessible to everyone, serving as gathering places, social interactions, and various activities, including economic ones (Amri et al. 2023). Public spaces serve more than just social and cultural purposes; they can also serve as centers of economic activity that encourage the growth of MSMEs. Facilities such as city parks, squares, community centers, and other open spaces often serve as strategic locations for MSMEs to market their products and services (Rasool et al. 2021). Well-managed public spaces can create a supportive ecosystem for MSMEs, such as providing areas for bazaars, exhibitions, festivals, and community activities that attract visitors from within and outside the city (Gimin et al. 2024).

The Dumai Islamic Center (DIC) is one of Dumai City's most iconic public spaces. It serves not only as a center for religious activities but also as a hub for social, cultural, and economic activities for the Dumai community (Yuslaini et al. 2023). This area frequently hosts various events such as bazaars, festivals, MSME exhibitions, and even traditional markets. These activities attract large numbers of visitors, ultimately creating economic opportunities for local MSMEs. MSMEs in the DIC area utilize this momentum to market local products such as traditional foods, handicrafts, and various other services (Dilham and Putra 2018). However, utilizing the DIC as a public economic space still faces challenges, such as limited facilities, suboptimal management, and the absence of regulations specifically governing the use of public spaces to support MSMEs (Hatta et al. n.d.).

In line with the principles of Maqasid Sharia, the use of the Dumai Islamic Center as a public space can also be linked to the concept of Islamic Corporate Social Responsibility (ICSR). ICSR encourages the productive use of public assets for community welfare, including strengthening the MSME sector (Sari 2019). Through this approach, DIC management can be directed not only towards religious interests but also towards empowering the community economically in a just and sustainable manner. Involving MSMEs in various organized activities at the Islamic Center (DIC) can be a strategic effort to increase business capacity and the welfare of the surrounding community (Afriyanti 2024).

This study aims to identify the role of the Dumai Islamic Center as a public space in improving the economy of MSMEs in Dumai City. Furthermore, this study also aims to provide recommendations for effective and sustainable public space management strategies to drive MSME growth within the DIC. Therefore, the DIC is expected to become not only a center for religious activities but also a center for economic growth in Dumai City (Mulyani et al. 2023).

LITERATURE REVIEW

Public spaces play a strategic role in supporting the economic growth of local communities, particularly MSMEs. The coworking space and social interaction concept implemented by the Surabaya City Government demonstrates that innovative public services in the form of shared spaces can create an ecosystem that supports community economic activity. Government-managed coworking spaces serve as effective venues for collaboration, information exchange, and MSME product promotion (Pramaisela et al. 2024).

Utilizing an adaptive reuse approach in coworking space development also strengthens the sustainability value of public spaces. Studies in strategic areas of Batam City revealed that this approach can create a strong sense of place and invite active community participation. This is relevant to the development of public spaces at the Dumai Islamic Center, which has the potential to become a productive area by utilizing existing buildings for sustainable MSME activities (Tan and Aguspriyanti 2023).

Integrating residential and business spaces is also an effective approach to supporting MSME community empowerment. A study of the design of rattan community spaces in Grogol shows that spatial planning that accommodates social, production, and marketing needs can encourage economic independence and strengthen connections between business actors

(Priscilla and Anggraini 2021). This thinking can be applied to public spaces like the Dumai Islamic Center, creating harmonious communal and economic spaces.

The development of MSME-based culinary centers in Surabaya is a concrete example of how public spaces can improve the community's economy. Culinary centers located in strategic urban areas can increase consumer appeal and create new business opportunities for local residents. This demonstrates that public space design that focuses on local potential can strengthen community economic resilience (Fatmawarni and Hadinata 2024).

Investment in the development of public facilities, such as tourism and educational spaces, also has a significant impact on the growth of MSMEs in the surrounding area. A study at the Bandung Geological Museum showed that tourism activity and government budget allocations encouraged the emergence of various small businesses, including culinary and handicraft businesses, to support tourism activities (Maelany and Ramdani 2025). In the context of the Dumai Islamic Center, a similar concept can be applied to maximize the potential of the space as a center for community economic growth.

The design of a creative industry center using a contemporary architectural approach in Kendari City demonstrates that the aesthetics and function of public spaces significantly influence the creation of a creative and productive business environment. A flexible, open, and communicative spatial concept can attract MSMEs and create a more innovative business climate (Rahman et al. 2025). This can inspire the design development of the Dumai Islamic Center area to further support the local creative economy.

The utilization of public spaces for culinary tourism destinations, as in Padang Panjang, demonstrates that public spaces can be developed into tourist attractions that encourage the growth of MSMEs. Visitor-friendly spatial planning and the provision of supporting facilities such as parking and sanitation are crucial factors in the success of these culinary areas (Fadhila et al. 2023). This potential can also be applied at the Dumai Islamic Center by designing an integrated MSME culinary zone.

In the digital era, the management of MSME identities in cyberspace also needs to be strengthened through public space facilities. A study in the Cileutuh Geopark tourist area revealed that MSMEs facilitated by digital infrastructure and online promotional platforms are able to reach a wider market and survive amidst changes in the digital economy (Firmansyah et al. 2021). Therefore, the Dumai Islamic Center can function not only as a physical space but also as a center for digital literacy and online promotion for MSMEs.

METHODS

This study uses a qualitative descriptive approach with the aim of in-depth understanding of the impact of public spaces on improving the economic well-being of MSMEs in the Dumai Islamic Center area. The qualitative descriptive method was chosen because it allows researchers to explore perspectives and experiences surrounding the Dumai Islamic Center through direct interviews with relevant parties.

Data collection in this study was conducted through in-depth interviews with three key informant groups: MSMEs operating around the Dumai Islamic Center, Dumai Islamic Center management, and visitors to the area. In addition to interviews, field observations were also conducted to directly understand environmental conditions, including interactions between MSMEs and visitors, community movement patterns around the Dumai Islamic Center, and the extent to which available facilities support economic activity. Data obtained from interviews and observations will be analyzed thematically by identifying key patterns emerging from the interviews, thus providing a clear picture of the impact of public spaces on the MSME economy.

To ensure data validity, this study employs source triangulation, which involves comparing and confirming data from various informants to gain a more accurate understanding.

RESULTS

The results of this study were obtained through interviews with several parties directly involved in the Dumai Islamic Center environment, including the management, MSMEs, and visitors.

Interviews with Dumai Islamic Center Management

According to interviews with Dumai Islamic Center management, it was discovered that the center has a strong vision and mission to support local economic empowerment, particularly for traders and MSMEs in Dumai City. Dumai Islamic Center management is committed to developing the local economy by providing a suitable space for small and medium-sized traders to continue their growth. Their primary vision is to create a platform for traders to not only meet local economic needs but also compete internationally. Through the center, it is hoped that businesses will be able to advance, develop, and expand their market network to a wider area. Management recognizes the crucial role of the Dumai Islamic Center as a hub of economic activity capable of revitalizing MSMEs in Dumai.

Management also stated that there are several special programs designed to support MSMEs around the Dumai Islamic Center. These programs not only provide strategic and suitable trading spaces but also provide physical assistance, such as replacing old, unusable tables with new, more comfortable ones. Furthermore, there is support for marketing the vendors' products, conducted in collaboration with various parties, including assistance from the city government. Although the program is still limited, this step is considered to be very helpful for MSMEs in improving the quality and competitiveness of their businesses.

In the management's view, the community and public play a significant role in supporting the growth of MSMEs around the Dumai Islamic Center. The management is grateful for the enthusiasm, sympathy, and support of the Dumai community in this shopping center. Support from the city government, particularly from the mayor, who directly provides attention and support to MSMEs, is a crucial factor in driving local economic growth. Since the establishment of the Dumai Islamic Center, the development of MSMEs in Dumai City has seen significant growth. Vendors who previously only sold on a small scale are now beginning to experience positive impacts in the form of increased income and opportunities to expand their businesses.

Interviews with MSMEs

Interviews with several business owners who are regular visitors and vendors around the Dumai Islamic Center (DIC) revealed that the center's presence has had a significant impact on the microeconomic development of the area. The vendors interviewed stated that prior to the Dumai Islamic Center, their businesses were small-scale, with a limited number of customers and relatively low income. One vendor stated that before the DIC officially opened on March 15, 2023, their average daily income was between Rp 500,000 and Rp 700,000 per day. However, after the center opened and began attracting visitors, their income increased significantly to around Rp 1,500,000 per day. This increase was not limited to one vendor; it was experienced by most MSMEs operating in the area. The vendors acknowledged that the number of customers and their turnover had increased. They revealed that before the Dumai Islamic Center existed, only a few people shopped at their place, but after the DIC existed, buying and selling activities became busier because people not only came to worship but also to shop and enjoy the atmosphere.

In addition to the increase in visitors and revenue, business owners also experienced significant changes in the development of their businesses. One vendor even stated that the changes were quite drastic compared to before, especially since the Dumai Islamic Center became more well-known and popular with the people of Dumai and the surrounding area. They felt progress not only in sales but also in the facilities they enjoyed. The vendors acknowledged

that the facilities provided by the management were quite helpful in sustaining their businesses. Some of the facilities mentioned included tents for stalls, adequate lighting, and a better-organized sales area compared to before the DIC was established. Although not all vendors received complete facilities, most felt the tents and lighting provided by the DIC management were helpful.

The vendors also felt the support from the government and management was quite tangible. They revealed that in addition to providing space for trading, the management also provided facilities such as tents, storage (a simple warehouse), and lighting. This support was considered crucial because it helped the vendors conduct their business activities more comfortably, especially at night or during peak hours. However, several vendors acknowledged that facilities remain limited, particularly regarding protection from weather conditions like rain, which remains a major challenge. One of the biggest challenges faced by vendors is the rainy season. Because they still rely on tents as their primary protection, many vendors worry when it rains because their tents aren't fully able to protect their merchandise from rainwater. As a result, when heavy rain falls, customers are less willing to shop in uncomfortable conditions. This leads to a significant drop in revenue on rainy days. Some vendors even reported being forced to close their stalls early or allow their merchandise to be exposed to rainwater.

Despite these challenges, MSMEs continue to persevere and adapt. They admit to relying on their enthusiasm and hard work, and are working to repair their tents themselves to make them more resilient against inclement weather. Most vendors rely on practical solutions such as adding additional layers of plastic or tarpaulin to reduce the risk of water leaks during rain. Furthermore, they hope for further attention from management and local governments to address this issue, such as providing stronger tents or even building permanent roofs that can protect the entire trading area. Several traders also expressed their hope that support for MSMEs at the Dumai Islamic Center would not only be limited to physical facilities, but also include training in business development, financial management, and product marketing so that their businesses can continue to grow and be competitive.

Interviews with Dumai Islamic Center Visitors

Interviews with several visitors to the Dumai Islamic Center indicate that this center is not only a religious center but also a vital hub of social and economic activity for the Dumai community, especially those who regularly utilize the area's facilities. The interviews revealed that most visitors reported visiting the Dumai Islamic Center quite frequently, averaging four to five times a week. Several Dumai students cited the proximity of the Dumai Islamic Center to their campuses as a key reason for their high frequency of visits. Furthermore, the Islamic Center is a favorite destination for relaxing after classes or work due to its comfortable atmosphere and adequate facilities.

Visitors enjoy numerous amenities, including seating throughout the complex, a safe children's play area, ample and secure parking, attractive photo spots, clean and easily accessible restrooms, and, of course, the Dumai Islamic Center Mosque itself, a magnificent and comfortable place for various religious activities. All of these amenities ensure a comfortable and welcoming atmosphere for visitors, whether for worship, relaxation, or social activities. Not only a place of worship, visitors also revealed that the Dumai Islamic Center is often used as a venue for various activities, especially on Saturday nights, such as Car Free Night (CFN) and other routine government and community events.

Visitors also noted that one of the main attractions of the Dumai Islamic Center is the presence of MSME vendors selling a variety of products, especially food and beverages. Almost all informants reported that they frequently purchase MSME products when visiting the Islamic Center, both during their free time and when attending special events. The most frequently purchased items are traditional foods such as satay, meatballs, soto (fried chicken soup), cireng (fried chicken meatballs), kebabs, and even cold drinks. One visitor mentioned that satay and

chicken balls are his favorite dishes, always purchased every time he visits. The variety of food offered is considered very comprehensive and suited to local tastes, allowing visitors not only to experience worship but also to enjoy a relaxed atmosphere while sampling the local cuisine. Furthermore, the prices offered by MSME vendors in this area are considered very affordable and commensurate with the quality of the products provided.

In terms of benefits, the majority of visitors stated that the presence of MSMEs around the Dumai Islamic Center has had a significant positive impact, both for the visitors themselves and the wider community. Visitors greatly benefited from the wide selection of food and beverages available at the location. They also considered the presence of MSMEs to be convenient for visitors from out of town or out of the region. One respondent stated that the presence of the Dumai Islamic Center, equipped with MSMEs, has made Dumai city more well-known to the wider community, especially from outside the region. Furthermore, the MSME activities concentrated in the Islamic Center area also provide business opportunities for local residents to develop their businesses, create jobs, and increase family income. Visitors also appreciated the government and management's efforts to support MSMEs, such as providing suitable sales spaces, holding regular events like the CFN (Food and Drug Festival) that increase traffic, and promoting local products.

Several visitors also noted that the Dumai Islamic Center has become a city icon, synonymous not only with being a place of worship but also as a multifunctional public space. In addition to worship, this area is often used as a gathering place for young people, families, and students seeking a comfortable and refreshing place. Many visitors have noted that the architecture and beauty of the Dumai Islamic Center Mosque are also a unique attraction, making them enjoy spending time there. Young people in the area often engage in social activities such as hanging out, having discussions, and even simply unwinding after their daily activities. In this relaxed atmosphere, the presence of micro, small, and medium enterprises (MSMEs) complements this, making it easy for visitors to purchase snacks or drinks without having to leave the Islamic Center.

DISCUSSION

The Role of the Dumai Islamic Center as a Public Space and Its Management Strategy to Support MSMEs

The Dumai Islamic Center (DIC) plays a strategic role as a public space, serving not only as a center for religious activities but also as a hub for social and economic activities for the Dumai community, particularly for Micro, Small, and Medium Enterprises (MSMEs). As stated by the management, the DIC was designed with the vision and mission of empowering the local economy by providing a suitable trading space for MSMEs in Dumai City. This role aligns with the notion (Hatta et al. n.d.) that emphasizes the potential of public spaces in urban areas to support economic activity, particularly for the informal sector, such as MSMEs. The positive impact of the DIC's presence is evident in the increased income experienced by MSMEs. Previously, they only earned around Rp 500,000-Rp 700,000 per day, but since the DIC's operation, this income has increased to Rp 1,500,000 per day.

The presence of the Dumai Islamic Center as a multifunctional public space demonstrates how appropriate management strategies can significantly impact the sustainability of the local economy. This is in line with the concept of Corporate Social Responsibility (CSR) within the framework of maqashid sharia proposed by (Sari 2019), where economic empowerment through the support of adequate facilities such as trading places, lighting, tents, and simple warehouses is a real form of social responsibility for improving community welfare. The management strategy implemented by DIC administrators also reflects the importance of community-based economic development, as expressed by Mulyani et al. (2023), who argued that empowerment

programs based on the real needs of the community contribute significantly to strengthening the MSME sector in coastal areas.

Furthermore, the management strategy implemented by DIC can also be linked to social innovation, which is key to improving the sustainability of MSMEs. Gimin et al. (2024) explain that innovation, both technological and social, plays a crucial role in supporting the resilience and competitiveness of MSMEs. Although DIC still faces challenges such as limited supporting facilities during the rainy season, the management's efforts in providing basic facilities have had a significant impact on traders. This situation demonstrates that the combination of physical facilities and social support from the government, administrators, and the surrounding community is a crucial factor in building a sustainable MSME ecosystem (Afriyanti 2024). Therefore, DIC's presence is not only a center of worship and religious activities, but also a driving force for the micro-economy of the Dumai community, while strengthening the concept of sustainable development in the MSME sector (Yuslaini et al. 2023). (Sabihaini et al. 2024).

Figure 1. Dumai Islamic Centre as a Public Space



The Impact of the Islamic Center on MSMEs

The Dumai Islamic Center (DIC) has had a significant positive impact on the surrounding MSMEs. Interviews with the management revealed that the Dumai Islamic Center functions not only as a religious center but also as a platform for local economic empowerment, particularly for MSMEs (Amri et al. 2023). This aligns with the view of Mulyani et al. (2023), who emphasized that community-based empowerment programs through social and environmental approaches can improve the welfare of vulnerable groups, including MSMEs. The DIC's commitment to providing adequate business space, infrastructure assistance, and promotional facilitation are among the factors driving the growth of small businesses in the area. Programs such as the provision of tables, tents, lighting, and collaborative promotions involving the city government represent a concrete implementation of Islamic Corporate Social Responsibility (ICSR), which, according to Sari (2019), is part of the maqasid sharia (the principle of sharia) aimed at maintaining the economic sustainability of the community.

The impact of the Islamic Center is evident not only in the increased income of vendors but also in changes in consumer and business behavior. Traders experienced a significant increase in turnover after the DIC began operating. This aligns with the findings of Gimin et al. (2024) who found that innovation, including the provision of supporting facilities and the creation of a conducive business ecosystem, can improve the sustainability and competitiveness of MSMEs. Furthermore, the presence of the DIC also increases local economic turnover by attracting visitors who come not only to worship but also to shop and enjoy the surrounding environment, as explained by Yuslaini et al. (2023) who found that integrated public facilities can stimulate regional economic development.

From the traders' perspective, the support facilities provided by the DIC significantly contribute to the sustainability of their businesses. Although they still face challenges such as limited protection from extreme weather, they still benefit from the provision of tents, lighting, and a more organized trading area. These findings align with research by Fatmawati & Mulazid (2021), which shows that the availability of supporting facilities is crucial for the resilience and development of micro-enterprises amidst limitations. Local government support is also a key driving factor, as noted by Rasool et al. (2021), collaboration between the government, private sector, and the community is key to strengthening the MSME sector. Despite facing challenges such as unfavorable weather, MSMEs continue to demonstrate adaptation and resilience (Sabihaini et al. 2024), even striving to improve service quality to maintain visitor interest.

The presence of the Islamic Center can also be seen as an effort to create an inclusive economic ecosystem, where MSMEs not only gain access to space but also opportunities to increase their capacity through social support and CSR from the management and government. This empowerment model aligns with research by Afriyanti (2024), which shows that structured assistance, both in the form of facilities and training, has a positive impact on increasing the income and business capacity of beneficiary MSMEs. Thus, the Dumai Islamic Center can serve as a model of synergy between a place of worship, a center for socio-economic activity, and sustainable community empowerment, while simultaneously supporting balanced development goals across economic, social, and environmental aspects.

Figure 2. MSME entrepreneurs at the Dumai Islamic Centre



The Impact of the Islamic Center on Visitors

The Dumai Islamic Center has had a very positive impact on visitors and surrounding MSMEs. This aligns with the Corporate Social Responsibility (CSR) concept often applied to community-based areas, where the primary goal is to create a balance between economic development and social welfare (Hatta et al. n.d.). The Dumai Islamic Center serves not only as a religious center but also as a driver of the micro-economy, particularly for small traders and MSMEs. Based on interviews, the Dumai Islamic Center management demonstrated a strong commitment to empowering the local economy by providing adequate facilities, training, and marketing support for MSMEs, as is also done in various other community-based regional development models, such as Minapolitan Village ((Mulyani et al. 2023).

MSMEs in this area acknowledged that before the Islamic Center's operation, their incomes were relatively low, with small businesses. However, after the center's operation, their incomes increased significantly, in line with research by Afriyanti (2024), which stated that infrastructure support and market access significantly increased MSME incomes. Vendors also received additional facilities such as tents, lighting, and a more organized business space, which are important factors in increasing competitiveness and comfort in selling, similar to the results

of a study by Gimin et al. (2024), which showed that technological innovation and physical facilities are key to MSME sustainability.

However, business owners still face challenges, such as limited facilities that are unable to cope with extreme weather conditions, especially during the rainy season. This challenge was also identified in the study. Sabihaini et al. (2024) showed that limited infrastructure is a common obstacle faced by MSMEs post-pandemic. Nevertheless, the Dumai Islamic Center continues to positively contribute to increasing income, expanding markets, and improving the quality of life for surrounding vendors, while simultaneously encouraging more inclusive local economic growth (Yuslaini et al. 2023). Furthermore, community enthusiasm and support from the government, which is actively involved in managing this area, are also important factors in building the sustainability of MSMEs in Dumai, as suggested by Amri et al. (2023) who stated that multi-stakeholder collaboration is key to the success of sustainable local resource management.

Figure 3. Visitors to the Dumai Islamic Centre



The Impact of the Islamic Center on the Dumai City Economy

The Dumai Islamic Center (DIC) has had a significant positive impact on the local economy, particularly for Micro, Small, and Medium Enterprises (MSMEs) in Dumai City. This finding aligns with the concept of community development, which emphasizes that religious activity centers serve not only as places of worship but also as catalysts for economic growth in the surrounding community (Amri et al. 2023). The concrete support provided by the DIC management, in the form of providing trading facilities, such as tents, lighting, and strategic locations, has increased the income and production capacity of small traders. This demonstrates that the DIC has fulfilled its socio-economic role in accordance with the principles of Islamic Corporate Social Responsibility (ICSR), which aims to meet community needs while advancing the local sharia economy (Sari 2019).

The increase in turnover experienced by traders following the DIC's establishment demonstrates that the center's presence expands market access and significantly increases the number of consumers. This finding is further supported by a study by Pangastuti et al. (2023), which states that the presence of activity centers or markets in border areas and small towns is highly effective in accelerating microeconomic turnover and supporting business sustainability. Furthermore, the success of DIC in increasing the competitiveness of MSMEs is also inseparable from the role of facility innovation and management tailored to the needs of traders, as suggested by Gimin et al. (2024) who stated that technological innovation and physical facilities are crucial factors for MSME sustainability. However, ongoing obstacles, such as limited weather protection, indicate that the empowerment program is not yet fully optimized. Strengthening the

role of CSR, as implemented by several companies in vulnerable communities through a smart and precision development approach, requires continued attention from DIC managers ((Mulyani et al. 2023).

Government support is also a strategic factor capable of encouraging the sustainability of MSMEs within the DIC environment. As explained by Fatmawati & Mulazid (2021), post-pandemic government intervention through various assistance programs and facilities has been a crucial driver for the informal sector to adapt and survive. In the case of Dumai, local government involvement is evident in the provision of additional facilities and infrastructure for traders. Furthermore, challenges such as vulnerability to the rainy season, which causes a decrease in income on certain days, indicate the urgent need for strengthening physical facilities and risk-mitigation-based spatial planning (Sabihaini et al. 2024). Therefore, the existence of the DIC as a religious center and a local economic empowerment center has had a significant positive impact, but improvements are still needed in the aspects of sustainability and adaptation to environmental challenges so that the benefits felt by MSMEs can continue to grow.

CONCLUSION

The Dumai Islamic Center (DIC) has proven to play a strategic role as a multifunctional public space and a center for community economic empowerment, particularly for MSMEs in Dumai City. The DIC serves not only as a center for religious activities but also as a means to encourage local economic growth by providing adequate trading facilities, training, and promotion for MSMEs.

The positive impact of the DIC's existence is evident in the increased income, business capacity, and competitiveness of MSMEs that were previously limited by minimal facilities and market access. A management strategy based on the real needs of the community and the principles of Islamic Corporate Social Responsibility (ICSR) is key to the DIC's success in strengthening a sustainable MSME ecosystem.

Although it still faces challenges such as limited infrastructure during the rainy season, the DIC is generally able to create synergy between the government, managers, and the community in supporting regional economic sustainability. Furthermore, the DIC also contributes to improving the quality of life of the community, strengthening social cohesion, and realizing balanced development between social, economic, and environmental aspects in Dumai City.

LIMITATION

It is for sure that your research will have some limitations and it is normal. However, it is critically important for you to be striving to minimize the range of scope of limitations throughout the research process. Also, you need to provide the acknowledgement of your research limitations in conclusions chapter honestly.

It is always better to identify and acknowledge shortcomings of your work, rather than to leave them pointed out to you by your dissertation assessor. While discussing your research limitations, don't just provide the list and description of shortcomings of your work. It is also important for you to explain how these limitations have impacted your research findings.

Your research may have multiple limitations, but you need to discuss only those limitations that directly relate to your research problems. For example, if conducting a meta-analysis of the secondary data has not been stated as your research objective, no need to mention it as your research limitation.

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